Section Expectations
2022-2023

To:     Section Chairpersons
From:   Daniel J. Horgan, President
Date:   August 26, 2022
Re:     Expectations for Section Activities for the 2022-2023 Bar Year

Thank you for your commitment to lead your Section for the coming year. We all start our terms with high expectations for a successful and productive year. In the spirit of continuous improvement, here are our expectations for our Sections for the coming year.

We are committed to helping you have the most successful year possible. Together we will help one another get connected, be successful, and make a difference.

1) Plan for the Year
Success depends upon proper planning and creating a vision of the future for your Section. Each Section Chair should:

   a) Schedule your regular section meetings for the year with the CBA office by September 9th by contacting Shirley Perrin at sperrin@ctbar.org.

   b) Submit a proposed budget for the 2023-2024 Bar Year by February 3rd. This will help us in preparing our Association budget for the coming year.

   c) Provide Ashleigh (amorelli@ctbar.org) with a mid-year progress report by February 24, 2023, and your final annual report by May 19, 2023.

2) Foster Diversity, Equity, and Inclusion
One of our priorities is to more fully implement our diversity equity and inclusion policy and more specifically our Strategic Diversity and Inclusion Plan. This plan includes specific expectations for all the CBA leadership, including the Sections (See Section II(E)). Please take the time to read the plan and share it with your Executive Committee and your section membership.

Plan tangible steps to be as inclusive as possible in your Section activities including: engage all members of your section to participate; actively recruit diverse attorneys to your section, executive committees, task forces, or subcommittees; support and participate in efforts to promote diversity within the State, CBA, and within local and affinity bar associations; collaborate with affinity bar associations or the Lawyers Collaborative for Diversity; and ensure that all panels, programs, and CLEs include diverse lawyers.

We expect each Section chair to plan and then report out on three to five tangible things that the section did this year to promote diversity and inclusiveness and the results achieved. We will share this information both in our mid-year report and at the end of
the year so that we can measure our progress. If you are looking for ways to foster diversity and inclusion, contact Member Service Center, msc@ctbar.org.

3) **Integrate Young Lawyers and Presidential Fellows**
   The long-term future of our Association depends on engaging our newer lawyers into our Section communities.

   This year we will continue our initiative to improve integration of young lawyers and Presidential Fellows into our Sections and promote collaboration among the Young Lawyers Section (YLS) and the senior CBA Sections. Additional goals of this initiative are to:

   - Provide the Young Lawyers Section Committee chairs with leadership opportunities within the section or committee.
   - Maintain the independence of the YLS while bringing the energy and diversity of the YLS to each of your Sections.

   We ask you to:

   - Welcome and include the YLS chairs into your section leadership
   - Include a standing agenda item for each meeting for the YLS Committee

4) **Conduct regular Section Meetings and Produce CLE Programs**
   a) **Section Meeting Frequency**
      Each Section should have at least five (5) in-person meetings throughout the year during the following months.

      - September
      - October / November
      - December / January
      - February / March
      - April / May

      Our most successful sections pre-set their meeting schedule for the year at the beginning of each year. I strongly encourage you to contact Shirley Perrin at sperrin@ctbar.org to get your meetings on the calendar as soon as possible but no later than **September 9th**.

      **All** meetings need to be scheduled and coordinated with the CBA Staff. Please do not schedule meetings or activities outside of our process.

   b) **Section Meeting Agendas and Minutes**
      Each meeting should have an agenda that includes certain components. The CBA Staff will support you in creating and distributing your agendas. From time to time we will ask them to include additional information and items in each Section’s
agenda to further these expectations. We encourage you to be open to these items as they appear.

- Networking should include the active person-to-person introduction of new members or those who have not attended before. It is the leadership’s responsibility to make new members feel welcome and encourage them to return and participate. This should be a joint responsibility of all the Section’s officers.

- Business elements should run according to an agenda published in advance. Standard agenda items should include reports from each officer position, the liaisons, and the Young Lawyer Section (YLS) chairs.

- Substantive elements can include educational speakers, roundtable conversations, and/or other content. This is typically what draws your members to attend. It should be scheduled for about 30-50% of your meeting time. We encourage you to produce a mix of substantive content to meet the needs of your members, including:
  - Introductory content for newer lawyers
  - Intermediate content for mid-career lawyers
  - Advanced content for more senior practitioners

This programming usually qualifies for Connecticut CLE credit under the MCLE rule. (Section 2-27(A) of the Superior Court Rules)
Subsection (c)(6) of the rules states that: "To be eligible for continuing legal education credit, the course or activity must: (A) have significant intellectual or practical content designed to increase or maintain the attorney’s professional competence and skills as a lawyer; (B) constitute an organized program of learning dealing with matters directly related to legal subjects and the legal profession; and (C) be conducted by an individual or group qualified by practical or academic experience."

We have established procedures to provide credit to members for Section Meeting CLE program and have the credit tracked to member profiles when their attendance at the meeting has been recorded after the event by CBA Staff. We have interpreted (c)(6)(B) to require the program to have a planned schedule that has been communicated to us with adequate time (a minimum of 3 weeks) to set up the credits in our system. Should the meeting provide instruction time that exceeds what has been communicated to us and set up in our system, members in attendance can independently record that time to their profiles (https://members.ctbar.org/members/certifications.aspx) but CBA Staff will not adjust the number of credits originally requested for the meeting.

- Submit post-meeting paperwork to the CBA Member Service Center within 24 hours of your event and meeting minutes within 30 days for posting on
the Section’s webpage. This is particularly important if there is CLE credit available for attendance.

**NY CLE:** New York State CLE Board CLE Program Rules s. 1500.4(b) Standards: [Note: these have been updated: see http://ww2.nycourts.gov/sites/default/files/document/files/2018-03/programrules.pdf

- One (1) hour of continuing legal education credit shall consist of at least 50 minutes of instruction, exclusive of introductory remarks, meals, breaks, or other non-educational activities.

- The course or program must have significant intellectual or practical content and its primary objective must be to increase the professional legal competency of the attorney in ethics and professionalism, skills, law practice management, areas of professional practice, and/or diversity, inclusion, and elimination of bias.

- The course or program shall be taught by instructors with expertise in the subject matter being taught and shall be specifically tailored to attorneys.

- The faculty of the course or program shall include at least one attorney in good standing, who shall actively participate in the course or program. [effective January 1, 2008]

- The course or program shall not be taught by a disbarred attorney, whether the disbarred attorney is the sole presenter or one of several instructors. [effective August 2, 2007]

- The continuing legal education course or program must be offered by a provider that has substantial, recent experience in offering continuing legal education to attorneys, or that has demonstrated an ability to effectively organize and present continuing legal education to attorneys. [formerly 1500.4(b)(4)]

- Thorough, high quality, readable and carefully prewritten materials must be made available to all participants at or before the time the course or program is presented, unless the absence of materials, or the provision of such materials shortly after the course or program, is pre-approved by the CLE Board. Written materials shall satisfy the criteria set forth in the Regulations and Guidelines. [formerly 1500.4(b)(5)]

c) **Section Meeting Formats and Locations**

We encourage you to experiment with meeting formats other than the traditional sit-down dinners at higher-end restaurants. These have typically been effective, but we also hear that some members are deterred by the price and/or the location. Several sections have had great success with extended networking and lighter fare followed by substantive discussions. Also, consider holding meetings or supplemental events in locations that vary to meet the needs of members from the corners of our state. Your CBA Staff will work with you to find location(s) that are suitable.
d) Production of CLE Programming

**CLE Programs for the Connecticut Legal Community**

We rely on our Sections to produce high quality, applied continuing legal educational content for our members and the public, outside of your regular Section meetings. The production of CLE provides value to members and attracts those not in your Section to become a member and those not in our association to join us. Ideally, each Section will produce a CLE program during our bar year (or co-produce a program with another section).

All CLE programming is coordinated with the help of an education liaison from your Section (who you should appoint) and CBA Staff under the guidance of our Director of Continuing Legal Education and Section Programming, Tom Genung.

We know that each Section and the practice community you support may have unique needs and capabilities when it comes to CLE. We ask you to continue the good work that you have been doing and to coordinate your efforts with Tom and his team. He will be in touch with you separately regarding specific expectations for your Section over the summer. If you have ideas for CLE programming now, please contact him to start the planning process early. To ensure the most successful CLEs you should allow for at least 90 days of advance planning. This means that if you want to produce CLEs in September or October you need to begin the process now. For more information, you can start at [www.ctbar.org/cle](http://www.ctbar.org/cle) or contact Tom at tgenung@ctbar.org.

**Please note: Section Meeting CLE v. CBA CLE**

There are some key differences you should consider when deciding how to present an educational program.

1) **Section meetings:**

   a. Marketed to and attended by section members only.

   b. Supported by CBA section event support staff and resources.

   c. Costs are covered from event registration fees, and any additional revenue or loss is run through the section funds.

2) **CBA CLE**

   a. The program and speakers are marketed to all Connecticut attorneys, including in direct mail; anyone can attend.

   b. Staffed, coordinated, and produced using the education, events, and communications and marketing teams and all their resources.

   c. Usually, the program is recorded and offered as an on-demand product for those who cannot attend.

   d. Costs are covered from event registration and any sponsorship revenues, and all income from the event goes to support the overall CBA budget.
e) **Section Executive Committee Meetings.**
Your Section Executive Committee should meet in advance of your regular meetings, and as needed by phone or videoconference at other times throughout the year.

5) **Facilitate Advocacy and Lobbying for Section Interests**
Our Sections have just completed another year of extraordinary success in our lobbying and advocacy efforts. As our influence as an Association continues to grow the role of our Sections will become even more important. I encourage you to have a strong team of members to support your Legislative Liaison and consider opportunities to be more proactive to identify issues of importance to your section members and the clients they serve. Early identification and action improve member engagement and our opportunities to make a difference.

6) **Engage Your Leaders and Members**
Our ultimate success as an Association depends on having an engaged membership. This includes both your leadership team and functional liaisons, your Executive Committee members, Section members, and the members at large. As an association, only about 55% of the members in a practice area have elected to become members of a Section. When we demonstrate the value of our Section, these numbers will increase, and we will be even more prepared for the future.

We ask you to consider and implement strategies to improve engagement of our Section, including:

- Robust use of your SideBar ListServ community to share knowledge, ideas, and experience.
- Proactive outreach to new Section members. I encourage you to reach out to them with personal message(s) and phone calls to get to know them and encourage participation in your activities.
- Active promotion of attendance at your events. The CBA Staff publicizes all events. We encourage event organizers to engage in personal outreach to drive attendance at events.
- Active promotion of the good works of your members. Don't keep good news to yourself. We are happy to share successes and accomplishments with the membership at large and the public as appropriate.
- Utilize virtual platforms such as Zoom Meeting to conduct meetings and programs.

The CBA Staff and Officers are here to support your efforts. Use the resources we have provided to you to make your jobs easier and accelerate your success. If you have any questions or concerns during the year, please reach out to us.